

Government of Pakistan
Ministry of Federal Education & Professional Training
(Development Section)

SUBJECT: MINUTES OF THE DEPARTMENTAL DEVELOPMENT WORKING PARTY (DDWP) MEETING HELD ON 24.03.2023

The Chair welcomed the participants of the DDWP members & P3A Authority.

Agenda Item-II: "Establishment of Schools at Multiple Locations of Islamabad (PPP-Mode)"

2. The FMS, PPDU briefed to the DDWP forum that "*Establishment of Schools at Multiple Locations of Islamabad (PPP-Mode)*" project envisaged providing Primary level education in ICT through PPP Mode (PSDP+) as a pilot project. Capital Development Authority (CDA) has already provided land to Federal Directorate of Education (FDE) for establishment of educational institutions in ICT. A Project Steering Committee headed by the Secretary, M/o FE&PT will be constituted to take necessary decision during implementation of the project. He elaborated that project will be implemented by engaging private sector through open bidding process as per PPRA Rules. The private party will establish and run the institute for 22 years including 2 years' time for construction. Initially the institute will be of pre-primary to primary level; however, depending upon needs and requirements the institute may be upgraded to higher levels with the approval of PSC. He said that an in-house feasibility study was conducted by the Ministry, which highlighted that initial investment of Rs.342.309 million will be required for establishment of school. Since the project is proposed to be implemented solely through PPP mode, therefore, no direct funds are involved from PSDP. The school will be constructed by Private investor as per contract agreement within two years. After completion of construction, the private partner will operationalize the school and will bear the school management and O&M cost for 20 years with a payback period estimated is 7.4 years, whereas the rest of the period will be considered profit margin for investment value.

3. Chief (Education) M/o PD&SI, has conveyed their views vide letter No. 5(66)/Edu/PC/2023 dated 06.04.2023 (Annexure-I). He also said that the comments of PP&H may be sought and incorporate in the modified PC-I before circulation.

4. Representative from P3A informed that generally development and O&M of schools is undertaken in PPP mode using government-pay model whereby the government made pre-defined periodic payments to the private party based upon meeting certain KPIs and the same model was being followed in the provinces of Sindh and Punjab. P3A representative also informed that it was a recommended approach to undertake bankable Feasibility Study for a PPP project as the Feasibility Study addressed all the technical, legal and financial parameters of a project and enabled Implementing Agency to make more informed decisions on the private party's scope of work, risk allocation and transaction including tariff structure. P3A representative informed that the government was mandated under the constitution to provide free education and moreover the project involved state land; therefore, it would go against PPP's spirit of ensuring free/ affordable social services to the users (especially education) by putting extra burden on the paid-students to provide free education to certain % of the students under the proposed model. P3A representative suggested that in order to structure the project creating win-win situation for all the stakeholders, the government could either regulate the fee structure or even make it part of the criteria in order to make private party mindful about the fee levels that would be charging under the project or alternatively the fee structure may be fixed upfront by the government. P3A representative further suggested that in order to provide level playing field for


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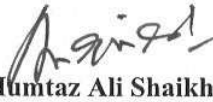
the private parties, uniform curriculum and syllabus should be determined that would form the basis for fee structure and would make it easy for the Implementing Agency to come up with appropriate performance indicators. In response, the Chair elaborated in Sindh and Punjab model the respective governments pay per child cost to the private partners. However, through this model no cost will be involved on the part of government, and upon completion of the project the FDE will take over the school, which add value to the government asset. The Chair also elaborated that the private partner will be selected through the open bidding process and the PSC will formulate the policy regarding approvals of RFPs/TORs of the private partner, opportunity cost of per school/project, fee structure, implementation of national curriculum, school enrolment, project design etc. The RFPs will be circulated to all members for your review before publishing. The Chair directed the Development section to annex the feasibility study with the PC-I.


5. The Chair concluded the meeting with the following decision.


Decision:

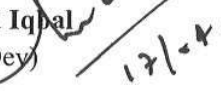
1. The DDWP approved the PC-I of the project at no cost from PSDP with an implementation period of 2 years. The Private Partner will establish a primary school, at plot located in Street No.20, Sector F-11/2, and run it as per agreed TORs. RFPs/TORs will be shared with the DDWP members & P3A for its evaluation before the engagement of the private partners.
2. The Modified PC-I will be circulated to all DDWP members for concurrence before the issuance of Admin Approval.


Yasir Irfan,
 Deputy Chief (Development),
 M/o FE&PT/Secretary/
 Member DDWP



Mumtaz Ali Shaikh,
 Chief (Education)
 M/o PD&SI/
 Member DDWP


Munir Ahmad
 Sr. Joint Secretary-Exp
 Finance Division/
 Member DDWP


Asad Ullah Qureshi,
 Assistant Chief (EA)
 M/o PD&SI /
 Member DDWP

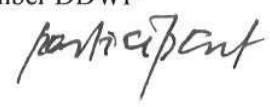

Muhammad Shahid Iqbal
 Joint Secretary (IC/Dev)
 M/o FE&PT /
 Member DDWP

Attiq Ur Rehman,
 Sr. Infrastructure Specialist
 P3A, M/o PD&SI / ~~Member DDWP~~


Syed Mazahir Shah
 Team Lead Projects
 P3A, M/o PD&SI / ~~Member DDWP~~


 participant


(Waseem Ajmal Chaudhry)
 Secretary, M/o FE&PT / Chairman (DDWP)


 participant

Government of Pakistan
Ministry of Federal Education
& Professional Training

Departmental Development Working Party (DDWP)

Dated: 24th March, 2023

Venue: Committee Room, 1st Floor, C-Block, M/o FE&PT, Islamabad

List of Participants:

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|-------|--------------------------------------------------------------------------|------------------------------------------|
| i. | Waseem Ajmal Chaudhry, M/o FE&PT, Islamabad. | Chairman |
| ii. | M. Shahid Iqbal, Joint Secretary (IC / Dev), M/o FE&PT | Member |
| iii. | Munir Ahmad, Sr. JS-Expenditure (M/o FE&PT, Finance Division) | Member |
| iv. | Mumtaz Ali Shaikh, Chief (Education Section), M/o PD&SI | Member |
| v. | Iqbal Ahmed, DC (PP&H Section), M/o PD&SI | Member |
| vi. | Asad Ullah Qureshi, AC (EA Section), M/o PD&SI (Online) | Member |
| vii. | Attiq Ur Rehman, Sr. Infrastructure Specialist, P3A Authority, Islamabad | Member → Participant from P3A |
| viii. | Syed Mazahir Shah, Team Lead Projects, P3A Authority, Islamabad | Member → |
| ix. | Yasir Irfan, Deputy Chief (Dev), M/o FE&PT | Member/Secr. |
| x. | Saba Faisal, Director, Federal College of Education, Islamabad | |
| xi. | Inaam Jhangir, Director (P&D), FDE, Islamabad. | |
| xii. | Mustaq Ur Rehman, FMS , PPDU, M/o FE&PT, Islamabad | |
| xiii. | Anjum Afzal, MIS Specialist, PPDU, M/o FE&PT, Islamabad | |
| xiv. | Sohail Ajmal Paracha, Economist/PAS, PPDU, M/o FE&PT, Islamabad | |
| xv. | Faizan Khan Danyal, RO (Dev), M/o FE&PT, Islamabad | |